UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): September 11, 2025

Farmer Bros. Co.

(Exact Name of Registrant as Specified in Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-34249 (Commission File Number) 95-0725980 (I.R.S. Employer Identification No.)

14501 N Fwy,

Fort Worth, Texas 76177 (Address of Principal Executive Offices) (Zip Code)

682 549-6600

(Registrant's Telephone Number, Including Area Code)

	Check the appropriate box below if the Form 8-K filing is intended to s the following provisions:	imultaneously satisfy the	ne filing obligation of the registrant under any of
	Written communications pursuant to Rule 425 under the Securities Act (17 CFR 2	30.425)	
	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.1	4a-12)	
	Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange	e Act (17 CFR 240.14d-2	(b))
	Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange	Act (17 CFR 240.13e-4)	c))
	Securities registered pursual	nt to Section 12(b) of the	e Act:
	Title of Each Class Common Stock, \$1.00 par value	Trading Symbol(s) FARM	Name of Each Exchange on Which Registered Nasdaq Global Select Market
the Securities If an emer	by check mark whether the registrant is an emerging growth company as defi Exchange Act of 1934 (§240.12b-2 of this chapter). Emerging growth comparging growth company, indicate by check mark if the registrant has elected n andards provided pursuant to Section 13(a) of the Exchange Act.	any 🗆	1

Item 2.02. Results of Operations and Financial Condition.

On September 11, 2025, Farmer Bros. Co., a Delaware corporation (the "Company"), issued a press release announcing its financial results for its fourth fiscal quarter ended June 30, 2025. The earnings release can be found on the Company's website at www.farmerbros.com under "Investor Relations." A copy of the earnings release is furnished herewith as Exhibit 99.1, and incorporated herein by reference.

The Company will host an audio-only investor conference call at 5:00 p.m. Eastern time (4:00 p.m. Central time) on September 11, 2025 to review the Company's results for its fourth fiscal quarter ended June 30, 2025. Interested parties may access the webcast via the Investor Relations section of the Farmer Brothers website. Participants who preregister will receive an email with dial-in information, which will allow them to bypass the live operator. A replay of the webcast will be available shortly after and for at least 30 days on the Investor Relations section of the Farmer Brothers website.

The webcast replay will be available approximately two hours after the end of the live webcast and will be available for at least 30 days on the Investor Relations section of the Company's website.

As provided in General Instruction B.2. of Form 8-K, the information and exhibits furnished pursuant to Item 2.02 of this report are being "furnished" and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, shall not be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing. In addition, the exhibits furnished herewith contain statements intended as "forward-looking statements" that are subject to the cautionary statements about forward-looking statements set forth in such exhibits.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Press Release of Farmer Bros. Co. dated September 11, 2025

Cover Page Interactive Data File - the cover page XBRL tags are embedded within the Inline XBRL document

SIGNATURE

Pursuant to the requirements of the Securities	Exchange Act of 1934, the registrant has d	uly caused this report to be signed on its beha	alf by the undersigned hereunto
duly authorized.			

Dated: September 11, 2025

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By:	/s/ Vance Ratliff Fisher
	Vance Ratliff Fisher
	Chief Financial Officer

Farmer Brothers Coffee Reports Fourth Quarter and Full Year Fiscal 2025 Financial Results

Fiscal year 2025 gross margin increase of 420 basis points year-over-year to 43.5%

Reported full year net loss of \$14.5 million, increase in year-over-year adjusted EBITDA¹ of more than \$14 million

Fiscal 2025 net sales of \$342.3 million

Fort Worth, Texas, Sept. 11, 2025 – Farmer Brothers Coffee Co. (NASDAQ: FARM), a leading roaster, wholesaler and distributor of coffee, tea and allied products, announced today its fourth quarter and full year fiscal 2025 financial results for the period ended June 30, 2025. The company filed its Form 10-K, which will be posted on the Investor Relations section of its website after the close of market on Thursday, Sept. 11.

"Fiscal 2025 was a year of significant improvement for Farmer Brothers despite significant market headwinds. We realized substantial operational and financial improvement, including gross margins above 43%, a more than \$14 million year-over-year improvement in adjusted EBITDA, continued decreases in overall SG&A expenses and significantly paid down debt" said President and Chief Executive Officer John Moore. "Although we do expect challenging market conditions to continue throughout fiscal 2026, we believe the changes we have made over recent years has created a strong foundation from which we can grow. We remain committed to driving top-line revenue growth, increasing overall coffee volumes and strengthening our customer retention efforts as we focus on delivering long-term value in fiscal 2026 and beyond."

Fiscal 2025 business highlights

- Enhanced the company's leadership team with the addition of Vice President of Sales Brian Miller and promotion of Travis Young to vice president of field operations.
- Completed the company's brand pyramid and coffee SKU rationalization initiatives, removing redundancies, enhancing operational efficiencies, reducing costs and improving procurement and inventory management capabilities.
- Launched new specialty coffee brand, Sum>One Coffee Roasters.
- Upgraded technology infrastructure to enhance digital marketing efforts, customer service and behavior tracking and inventory management capabilities.
- Formed a strategy committee to evaluate a broad range of potential strategic alternatives aimed at maximizing shareholder value.

Fourth quarter fiscal 2025 financial results

- Net sales were \$85.1 million in the fourth quarter of fiscal 2025, an increase of \$745,000, or 1%, compared to the fourth quarter of fiscal 2024.
- Gross profit was \$38.3 million, or 44.9%, during the fourth quarter of fiscal 2025, compared to gross profit of \$32.8 million, or 38.8%, in the fourth quarter of fiscal 2024.
- Operating expenses were \$34.3 million in the fourth quarter of fiscal 2025 compared to \$36.9 million in the fourth quarter of fiscal 2024. The \$2.6 million decrease was driven by a \$1.4 million decrease in selling and general and administrative expenses and a \$1.2 million increase in net gain from the sale of assets due primarily to branch sales in each period.
- Net loss for the fourth quarter of fiscal 2025 was \$4.7 million, compared to a net loss of \$4.6 million for the fourth quarter of fiscal 2024. The \$4.7 million net loss for the fourth quarter of fiscal 2025 included a \$7.7 million loss related to pension settlement and \$2.3 million of net gain from the sale of assets. The \$4.6 million net loss for the fourth quarter of fiscal 2024 included a \$1.1 million net gain from the sale of assets.
- Adjusted EBITDA was \$5.8 million for the fourth quarter of fiscal 2025, an increase of \$7.4 million, compared to the fourth quarter of fiscal 2024.

Full year fiscal 2025 financial results

- Net sales for fiscal 2025 were \$342.3 million, an increase of \$1.2 million, or 0.3%, compared to fiscal 2024.
- Gross profit for fiscal 2025 was \$148.9 million, an increase of \$15 million, or 11.2%, compared to fiscal 2024. Gross margins increased 420 basis points in fiscal 2025 to 43.5%, compared to 39.3% in fiscal 2024.
- Operating expenses were \$150.4 million in fiscal 2025 compared to \$136.1 million in fiscal 2024. The \$14.3 million increase was primarily driven by a \$20.2 million decrease in net gains related to asset disposals as there were fewer

¹Adjusted BITDA is a non-GAAP measure. Please refer to "Non-GAAP Financial Measures" below for an explanation and reconciliation of Adjusted BITDA and other related non-GAAP measures to comparable GAAP measures.

branch sales in fiscal 2025. Excluding net gains/losses related to asset disposals, operating expenses decreased \$6 million.

- Net loss for fiscal 2025 was \$14.5 million, compared to a net loss of \$3.9 million in fiscal 2024. Fiscal 2025 included a loss of \$7.7 million related to pension settlement and \$3.3 million associated with net loss from the sale of assets. The \$3.9 million net loss in fiscal 2024 included a \$16.9 million net gain from the sale of assets.
- Adjusted EBITDA was \$14.8 million for fiscal 2025, an increase of \$14.3 million, compared to fiscal 2024.

Balance Sheet and Liquidity

As of June 30, 2025, the company had \$6.8 million of unrestricted cash and cash equivalents, \$14.3 million in outstanding borrowings and \$32.6 million of borrowing availability under its revolving credit facility.

Investor Conference Call

Farmer Brothers will publish its fourth quarter and full year fiscal 2025 financial results for the period ended June 30, 2025 with the filing of its 10-K and the issuing of its earnings results release, both of which will be posted on the Investor Relations Section of its website after the close of market on Thursday, Sept. 11.

The company will also host an audio-only investor conference call and webcast at 5 p.m. Eastern on Thursday, Sept. 11 to provide a review of the quarter and full fiscal year, as well as a business update. An audio-only replay of the webcast will be archived for at least 30 days on the Investor Relations Section of farmerbros.com and will be available approximately two hours after the end of the live webcast.

About Farmer Brothers

Founded in 1912, Farmer Brothers Coffee Co. is a national coffee roaster, wholesaler, equipment servicer and distributor of coffee, tea and culinary products. The company's product lines include organic, Direct Trade and sustainably produced coffee, as well as tea, cappuccino mixes, spices and baking/biscuit mixes.

Farmer Brothers Coffee Co. delivers extensive beverage planning services and culinary products to a wide variety of U.S.-based customers, ranging from small independent restaurants and foodservice operators to large institutional buyers, such as restaurant, department and convenience store chains, hotels, casinos, healthcare facilities and gourmet coffee houses, as well as grocery chains with private brand coffee and consumer branded coffee and tea products and foodservice distributors. The company's primary brands include Farmer Brothers, Boyd's Coffee, SUM>ONE Coffee Roasters, West Coast Coffee, Cain's and China Mist. You can learn more at farmerbros.com.

Forward-looking Statements

This press release and other documents we file with the Securities and Exchange Commission (the "SEC") contain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, that are based on current expectations, estimates, forecasts and projections about us, our future performance, our financial condition, our products, our business strategy, our beliefs and our management's assumptions. In addition, we, or others on our behalf, may make forward-looking statements in press releases or written statements, or in our communications and discussions with investors and analysts in the normal course of business through meetings, webcasts, phone calls and conference calls. These forward-looking statements can be identified by the use of words, like "anticipates," "estimates," "projects," "expects," "plans," "believes," "intends," "will," "could," "may," "assumes" and other words of similar meaning. These statements are based on management's beliefs, assumptions, estimates and observations of future events based on information available to our management at the time the statements are made and include any statements that do not relate to any historical or current fact. These statements are not guarantees of future performance and they involve certain risks, uncertainties and assumptions that are difficult to predict. Actual outcomes and results may differ materially from what is expressed, implied or forecast by our forward-looking statements due in part to the risks, uncertainties and assumptions set forth in this press release and Part I, Item 1A. Risk Factors as well as Part II, Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, of our Annual Report on Form 10-K for the fiscal year ended June 30, 2024 filed with the SEC on Sept. 12, 2024, as amended by the Amendment No. 1 on Form 10-K/A filed with the SEC on Oct. 25, 2024 (as amended, the 2024 Form 10-K), and in our Quarterl

Factors that could cause actual results to differ materially from those in forward-looking statements include, but are not limited to, severe weather, levels of consumer confidence in national and local economic business conditions, developments related to pricing cycles and volumes, the impact of labor market shortages, the increase of costs due to inflation, an economic downturn caused by any pandemic, epidemic or other disease outbreak, the success of our turnaround strategy, the impact of capital improvement projects, the adequacy and availability of capital resources to fund our existing and planned business operations and our capital expenditure requirements, our ability to meet financial covenant requirements in our credit facility, which could impact, among other things, our liquidity, the relative effectiveness of compensation-based employee incentives in

causing improvements in our performance, the capacity to meet the demands of our customers, the extent of execution of plans for the growth of our business and achievement of financial metrics related to those plans, our success in retaining and/or attracting qualified employees, our success in adapting to technology and new commerce channels, the effect of the capital markets, as well as other external factors on stockholder value, fluctuations in availability and cost of green coffee, competition, organizational changes, the effectiveness of our hedging strategies in reducing price and interest rate risk, changes in consumer preferences, our ability to provide sustainability in ways that do not materially impair profitability, changes in the strength of the economy, including any effects from inflation, business conditions in the coffee industry and food industry in general, our continued success in attracting new customers, variances from budgeted sales mix and growth rates, weather and special or unusual events, as well as other risks, uncertainties and assumptions described in the 2024 Form 10-K, our Quarterly Reports on Form 10-Q for the fiscal quarters ended Sept. 30, 2024, Dec. 31, 2024 and March 31, 2025, and other factors described from time to time in our filings with the SEC.

Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. Any or all of the forward-looking statements contained in this press release and any other public statement made by us, including by our management, may turn out to be incorrect. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We expressly disclaim any obligation to update or revise any forward-looking statements, whether as a result of new information, future events, changes in assumptions or otherwise, except as required under federal securities laws and the rules and regulations of the SEC.

Investor Relations and Media Contact Brandi Wessel Director of Communications 405-885-5176 bwessel@farmerbros.com

FARMER BROS. CO.

CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(In thousands, except share and per share data)

	Three Months Ended June 30,			Twelve Months Ended June 30,			
	 2025	2024		2025		2024	
Net sales	\$ 85,141	\$ 84,396	\$	342,281	\$	341,094	
Cost of goods sold	46,891	51,630		193,371		207,201	
Gross profit	38,250	32,766		148,910		133,893	
Selling expenses	 26,659	28,401		107,749		111,371	
General and administrative expenses	9,938	9,583		39,275		41,649	
Net (gains) losses on disposal of assets	(2,260)	(1,071))	3,347		(16,877)	
Operating expenses	34,337	36,913		150,371		136,143	
Income (loss) from operations	 3,913	(4,147))	(1,461)		(2,250)	
Other (expense) income:			-)"\				
Interest expense	(1,837)	(1,857))	(7,480)		(7,835)	
Pension settlement charge	(7,726)	_		(7,726)		_	
Other, net	 780	1,394		2,267		6,224	
Total other expense	(8,783)	(463))	(12,939)		(1,611)	
Loss from operations before taxes	 (4,870)	(4,610))	(14,400)		(3,861)	
Income tax (benefit) expense	(123)	(18))	116		14	
Net loss	\$ (4,747)	\$ (4,592)	\$	(14,516)	\$	(3,875)	
Net Loss available to common stockholders per common share, basic and diluted	\$ (0.22)	\$ (0.22)	\$	(0.68)	\$	(0.19)	
Weighted average common shares outstanding—basic and diluted	21,556,717	20,793,956		21,394,543		20,873,266	

FARMER BROS. CO. CONSOLIDATED BALANCE SHEETS (UNAUDITED) (In thousands, except share and per share data)

	June 30,			
		2025		2024
ASSETS				
Current assets:				
Cash and cash equivalents	\$	6,796	\$	5,830
Restricted cash		178		175
Accounts and notes receivable, net of allowance for credit losses of \$650 and \$710, respectively		24,758		35,147
Inventories		49,839		57,230
Short-term derivative assets		_		11
Prepaid expenses		3,975		4,236
Assets held for sale		_		352
Total current assets		85,546		102,981
Property, plant and equipment, net		27,845		34,002
Intangible assets, net		9,033		11,233
Right-of-use operating lease assets		38,347		35,241
Other assets		461		1,756
Total assets	\$	161,232	\$	185,213
LIABILITIES AND STOCKHOLDERS' EQUITY				
Current liabilities:				
Accounts payable		37,669		48,478
Accrued payroll expenses		12,692		10,782
Right-of-use operating lease liabilities - current		16,773		14,046
Short-term derivative liability		_		730
Other current liabilities		3,893		2,997
Total current liabilities		71,027		77,033
Long-term borrowings under revolving credit facility		14,300		23,300
Accrued pension liabilities		7,322		12,287
Accrued postretirement benefits		_		789
Accrued workers' compensation liabilities		2,619		2,378
Right-of-use operating lease liabilities		22,195		21,766
Other long-term liabilities		221		2,111
Total liabilities	\$	117,684	\$	139,664
Commitments and contingencies (Note 18)		,		
Stockholders' equity:				
Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,560,985 and 21,264,327 shares issued and outstanding at June 30, 2025 and 2024, respectively		21,561		21,265
Additional paid-in capital		81,666		79,963
Accumulated deficit		(44,870)		(30,354)
Accumulated other comprehensive loss		(14,809)		(25,325)
Total stockholders' equity	\$	43,548	\$	45,549
	\$	161,232	\$	185,213
Total liabilities and stockholders' equity	φ	101,432	φ	105,415

FARMER BROS. CO. CONSOLIDATED STATEMENTS OF CASH FLOWS (In thousands)

(For the Ye	For the Years Ended J		
	2025		2024	
Cash flows from operating activities:				
Net loss	\$ (14,5	16) \$	(3,875)	
Net cash provided by (used in) operating activities				
Depreciation and amortization	11,4		11,588	
Postretirement benefits and pension settlement cost	7,7		_	
Net losses (gains) on disposal of assets	2,5		(18,091)	
Net losses on derivative instruments	3,4		113	
Share-based compensation expense	1,9		3,806	
Provision for credit losses	3	56	748	
Change in operating assets and liabilities:				
Accounts receivable, net	10,8		10,448	
Inventories	7,3		(7,954)	
Derivative assets, net	(6,0		565	
Other assets	1,5		2,335	
Accounts payable	(10,7	/	(11,777)	
Accrued expenses and other		15)	(2,053)	
Net cash provided by (used in) operating activities	\$ 16,0	97 \$	(14,147)	
Cash flows from investing activities:				
Sale of business		00)	(1,214)	
Purchases of property, plant and equipment	(9,5		(13,843)	
Proceeds from sales of property, plant and equipment	4,4		29,780	
Net cash (used in) provided by investing activities	\$ (5,9	02) \$	14,723	
Cash flows from financing activities:				
Proceeds from Credit Facilities	8,0		6,279	
Repayments on Credit Facilities	(17,0		(6,000)	
Payment of financing costs		33)	(76)	
Payments of finance lease obligations		93)	(193)	
Net cash (used in) provided by financing activities	\$ (9,2		10	
Net increase in cash and cash equivalents and restricted cash	<u>·</u>	69 \$	586	
Cash and cash equivalents and restricted cash at beginning of period	\$ 6,0	05 \$	5,419	
Cash and cash equivalents and restricted cash at end of period	<u>\$</u> 6,9	<u>74 \$</u>	6,005	
Supplemental disclosure of cash flow information:				
Cash paid for interest	\$ 2,3	58 \$	2,803	
Cash paid for income taxes	1	52	164	
Supplemental disclosure of non-cash investing and financing activities:				
Non-cash additions to property, plant and equipment		85	167	
Right-of-use assets obtained in exchange for new operating lease liabilities	21,4	07	13,508	
Non-cash issuance of 401(K) common stock		_	595	

Non-GAAP Financial Measures

Non-GAAP Financial Measures

In addition to net loss determined in accordance with U.S. generally accepted accounting principles ("GAAP"), we use the following non-GAAP financial measures in assessing our operating performance:

"EBITDA" is defined as loss from continuing operations excluding the impact of:

- income tax expense (benefit);
- interest expense; and
- depreciation and amortization expense.

"EBITDA Margin" is defined as EBITDA expressed as a percentage of net sales.

"Adjusted EBITDA" is defined as loss from continuing operations excluding the impact of:

- income tax expense (benefit);
- · interest expense;
- · depreciation and amortization expense;
- 401(k) and share-based compensation expense;
- net gains from sales of assets;
- severance costs;
- · pension settlement charge;
- · strategic initiatives; and
- · loss related to sale of business.

"Adjusted EBITDA Margin" is defined as Adjusted EBITDA expressed as a percentage of net sales.

For purposes of calculating EBITDA and EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin, we have excluded the impact of interest expense resulting from non-cash pretax pension and postretirement benefits. For purposes of calculating Adjusted EBITDA and Adjusted EBITDA Margin, we are also excluding the impact of severance and the loss related to sale of business as these items are not reflective of our ongoing operating results.

We believe these non-GAAP financial measures provide a useful measure of the Company's operating results, a meaningful comparison with historical results and with the results of other companies, and insight into the Company's ongoing operating performance. Further, management utilizes these measures, in addition to GAAP measures, when evaluating and comparing the Company's operating performance against internal financial forecasts and budgets.

We believe that EBITDA facilitates operating performance comparisons from period to period by isolating the effects of certain items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies. These potential differences may be caused by variations in capital structures (affecting interest expense), tax positions (such as the impact on periods or companies of changes in effective tax rates or net operating losses) and the age and book depreciation of facilities and equipment (affecting relative depreciation expense). We also present EBITDA and EBITDA Margin because (i) we believe that these measures are frequently used by securities analysts, investors and other interested parties to evaluate companies in our industry, (ii) we believe that investors will find these measures useful in assessing our ability to service or incur indebtedness, and (iii) we use these measures internally as benchmarks to compare our performance to that of our competitors.

EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin, as defined by us, may not be comparable to similarly titled measures reported by other companies. We do not intend for non-GAAP financial measures to be considered in isolation or as a substitute for other measures prepared in accordance with GAAP. This calculation is for continuing operations only.

Set forth below is a reconciliation of loss from continuing operations to EBITDA (non-GAAP):

	Three Months Ended June 30,				Twelve Months Ended June 30,			
(In thousands)	2025 2024			2025			2024	
Net loss	\$	(4,747)	\$	(4,592)	\$	(14,516)	\$	(3,875)
Income tax (benefit) expense		(123)		(18)		116		14
Interest expense (1)		658		657		2,571		2,991
Depreciation and amortization expense		2,793		2,913		11,448		11,588
EBITDA	\$	(1,419)	\$	(1,040)	\$	(381)	\$	10,718
EBITDA Margin		(1.7)%		(1.2)%		(0.1)%		3.1 %

⁽¹⁾ Excludes interest expense related to pension plans and postretirement benefits.

Set forth below is a reconciliation of loss from continuing operations to Adjusted EBITDA (non-GAAP):

	Three Months Ended June 30,				Twelve Months Ended June 30,			
(In thousands)	202	5	2024		2025		2024	
Net loss	\$	(4,747)	\$ (4,592)	\$	(14,516)	\$	(3,875)	
Income tax (benefit) expense		(123)	(18)		116		14	
Interest expense (1)		658	657		2,571		2,991	
Depreciation and amortization expense		2,793	2,913		11,448		11,588	
401(k) and share-based compensation expense		445	438		1,999		3,762	
Net (gains) losses on disposal of assets		(2,260)	(1,071)		2,547		(18,091)	
Pension settlement charge		7,726	_		7,726		_	
Loss related to sale of business (2)		_	_		800		1,214	
Severance costs		1,028	99		1,882		2,955	
Strategic initiative costs (3)		259			259			
Adjusted EBITDA	\$	5,779	\$ (1,574)	\$	14,832	\$	558	
Adjusted EBITDA Margin		6.8 %	(1.9)%)	4.3 %		0.2 %	

Excludes interest expense related to pension plans and postretirement benefits.
 Result related to the divestiture of Direct Ship business which includes the impact of working capital and other adjustments.
 Ost related to Strategic Initiative of the Company