UNITED STATES

SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

FORM 8-K

CURRENT REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Date of Report (Date of earliest event reported): May 8, 2025

Farmer Bros. Co.

(Exact Name of Registrant as Specified in Charter)

Delaware (State or Other Jurisdiction of Incorporation) 001-34249 (Commission File Number)

76177

95-0725980 (I.R.S. Employer Identification No.)

14501 N Fwy,

Fort Worth, Texas

(Address of Principal Executive Offices) (Zip Code)

682 549-6600

(Registrant's Telephone Number, Including Area Code)

None

(Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the

□ v	Written communications pursuant to Rule 425 under the Securities Ac	t (17 CFR 230.425)	
\square S	Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17	7 CFR 240.14a-12)	
□ P	Pre-commencement communications pursuant to Rule 14d-2(b) under	the Exchange Act (17 CFR 240.14d-2(b))	
□ P	Pre-commencement communications pursuant to Rule 13e-4(c) under t	the Exchange Act (17 CFR 240.13e-4(c))	
	Securities regis	tered pursuant to Section 12(b) of the	Act:
	Title of Each Class	Trading Symbol(s)	Name of Each Exchange on Which Registered
	Common Stock, \$1.00 par value	FARM	Nasdaq Global Select Market
cate b	y check mark whether the registrant is an emerging growth com	pany as defined in Rule 405 of the Se	curities Act of 1933 (§230.405 of this chapter) or Rule 12b-2

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ($\S 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ($\S 240.12b-2$ of this chapter). Emerging growth company \square

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On May 8, 2025, Farmer Bros. Co., a Delaware corporation (the "Company") issued a press release announcing its financial results for its third fiscal quarter ended March 31, 2025. The earnings release can be found on the Company's website at www.farmerbros.com under "Investors." A copy of the earnings release is furnished herewith as Exhibit 99.1, and incorporated herein by reference.

The Company will host an audio-only investor conference call at 5:00 p.m. Eastern time (4:00 p.m. Central time) on May 8, 2025 to review the Company's results for its third fiscal quarter ended March 31, 2025. Interested parties may access the webcast via the Investors section of the Company's website. Participants who pre-register will receive an email with dial-in information, which will allow them to bypass the live operator. A replay of the webcast will be available two hours after the end of the live webcast and for at least 30 days on the Investors section of the Company's website.

As provided in General Instruction B.2. of Form 8-K, the information and exhibits furnished pursuant to Item 2.02 of this report are being "furnished" and shall not be deemed "filed" for the purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that Section, shall not be incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filing. In addition, the exhibits furnished herewith contain statements intended as "forward-looking statements" that are subject to the cautionary statements about forward-looking statements set forth in such exhibits.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

Press Release of Farmer Bros. Co. dated May 8, 2025

Cover Page Interactive Data File (embedded in the cover page formatted in Inline XBRL)

SIGNATURE

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this repor	t to be signed on its behalf by the undersigned hereunto
duly authorized.	
Date: May 8, 2025	

	Vance Ratliff Fisher Chief Financial Officer (principal financial officer)	
Ву:	/s/ Vance Ratliff Fisher	
FARMER BROS.	CO.	



Farmer Brothers Coffee reports third quarter fiscal 2025 financial results

Third quarter fiscal 2025 net sales of \$82.1 million.

Third quarter fiscal 2025 gross margin increase of 200 basis points year-over-year to 42.1%

Reported third quarter net loss of \$5 million and improved adjusted EBITDA¹ of \$1.7 million

Completion of the company's brand pyramid and SKU rationalization initiative with the launch of its specialty coffee brand, Sum>One Coffee Roaster

Fort Worth, Texas, May 8, 2025 – Farmer Bros. Coffee Co. (NASDAQ: FARM) today reported its third quarter fiscal 2025 financial results for the period ended March 31, 2025. The company filed its Form 10-Q, which can be found on the Investor Relations section of the company's website.

"The third quarter was another solid quarter for Farmer Brothers," said President and Chief Executive Officer John Moore. "We realized our third straight quarter of positive adjusted EBITDA, maintained gross margins above 42% and saw continued improvement in our cost structure with decreases in our selling and general and administrative expenses. These results are a testament to the work our team continues to do to streamline operations, increase efficiencies and better manage our overall cost structure as we proactively work to navigate this challenging market environment.

"In addition, the launch of our Sum>One specialty coffee brand also marked the completion of our more than 12-month brand pyramid and SKU rationalization initiatives. With our fully implemented brand pyramid, we now have a tiered go-to-market strategy, which allows our customers to move up and down the value chain to meet their current business needs – something we believe will continue to set Farmer Brothers apart."

Third quarter 2025 business highlights

- · Launch of its new specialty coffee brand, Sum>One Coffee Roasters.
- Completion of the company's brand pyramid and coffee SKU rationalization initiative.
- Restructuring among its support and corporate leadership teams, including the promotion of Travis Young to vice president of field operations.

Third quarter fiscal 2025 financial results

- Net sales of \$82.1 million compared to \$85.4 million in the third guarter of fiscal 2024.
- Gross profit of \$34.5 million, or 42.1%, compared to \$34.2 million, or 40.1%, in the prior year period.
- Operating expenses were \$38.1 million compared to \$34.7 million in the prior year period. The \$3.4 million increase was primarily driven by a \$5.3 million decrease in net gains related to asset disposals as there were no branch sales in the third guarter of fiscal 2025.
- Net loss was \$5 million, which included a \$2.4 million net loss associated with the disposal of assets, compared to a \$700,000 net loss in the third quarter of fiscal 2024, which included a \$2.9 million net gain associated with disposal of assets.
- Adjusted EBITDA¹ was \$1.7 million, an increase of almost \$1.5 million, compared to \$271,000 in the third quarter of fiscal 2024.

Balance Sheet and Liquidity

As of March 31, 2025, Farmer Brothers had \$4.1 million of unrestricted cash and cash equivalents, \$200,000 in restricted cash, and \$23.3 million in outstanding borrowings under its credit facility, with \$22.1 million of additional borrowing capacity.

Investor Conference Call

Farmer Brothers published its full third quarter fiscal 2025 financial results for the period ended March 31, 2025, with the filing of its Form 10-Q, which is available on the Investor Relations section of the company's website.

The company will also host an audio-only investor conference call and webcast at 5 p.m. Eastern on Thursday, May 8 to provide a review of the quarter and business update. The live audio webcast along with the press release are available on the Investor Relations section of the company's website. An audio-only replay of the webcast will be archived for at least 30 days on the Investor Relations section of farmerbros.com and will be available approximately two hours after the end of the live webcast.

¹Adjusted EBITDA is a non-GAAP measure. Rease refer to "Non-GAAP Financial Measures" below for an explanation and reconciliation of Adjusted EBITDA and other related non-GAAP measures to comparable GAAP measures.

About Farmer Brothers

Founded in 1912, Farmer Brothers Coffee Co. is a national coffee roaster, wholesaler, equipment servicer and distributor of coffee, tea and culinary products. The company's product lines include organic, Direct Trade and sustainably produced coffee, as well as tea, cappuccino mixes, spices and baking/biscuit mixes.

Farmer Brothers Coffee Co. delivers extensive beverage planning services and culinary products to a wide variety of U.S.-based customers, ranging from small independent restaurants and foodservice operators to large institutional buyers, such as restaurant, department and convenience store chains, hotels, casinos, healthcare facilities and gourmet coffee houses, as well as grocery chains with private brand coffee and consumer branded coffee and tea products and foodservice distributors. The company's primary brands include Farmer Brothers, Boyd's Coffee, SUM>One Coffee Roasters, West Coast Coffee, Cain's and China Mist. You can learn more at farmerbros.com

Forward-looking Statements

This press release and other documents we file with the Securities and Exchange Commission (the "SEC") contain "forward-looking statements" within the meaning of Section 27A of the Securities Act of 1933, as amended, and Section 21E of the Securities Exchange Act of 1934, as amended, that are based on current expectations, estimates, forecasts and projections about us, our future performance, our financial condition, our products, our business strategy, our beliefs and our management's assumptions. In addition, we, or others on our behalf, may make forward-looking statements in press releases or written statements, or in our communications and discussions with investors and analysts in the normal course of business through meetings, webcasts, phone calls and conference calls. These forward-looking statements can be identified by the use of words like "anticipates," "estimates," "projects," "expects," "plans," "believes," "intends," "will," "could," "may," "assumes" and other words of similar meaning. These statements are based on management's beliefs, assumptions, estimates and observations of future events based on information available to our management at the time the statements are made and include any statements that do not relate to any historical or current fact. These statements are not guarantees of future performance and they involve certain risks, uncertainties and assumptions that are difficult to predict. Actual outcomes and results may differ materially from what is expressed, implied or forecast by our forward-looking statements due in part to the risks, uncertainties and assumptions set forth in Part I, Item 1A of our Annual Report on Form 10-K for the fiscal year ended June 30, 2024 filed with the SEC on September 12, 2024, as amended by the Form 10-K/A filed on October 25, 2024 (as amended, the "2024 Form 10-K") and in our Quarterly Reports on Form 10-C for the quarters ended September 30, 2024, December 31, 2024 and March 31, 2025 and other factors described from time to time in our filings w

Factors that could cause actual results to differ materially from those in forward-looking statements include, but are not limited to, severe weather, levels of consumer confidence in national and local economic business conditions, developments related to pricing cycles and volumes, the impact of labor market shortages, the increase of costs due to inflation, an economic downturn caused by any pandemic, epidemic or other disease outbreak, the success of our turnaround strategy, the impact of capital improvement projects, the adequacy and availability of capital resources to fund our existing and planned business operations and our capital expenditure requirements, our ability to meet financial covenant requirements in our credit facility, which could impact, among other things, our liquidity, the relative effectiveness of compensation-based employee incentives in causing improvements in our performance, the capacity to meet the demands of our customers, the extent of execution of plans for the growth of our business and achievement of financial metrics related to those plans, our success in retaining and/or attracting qualified employees, our success in adapting to technology and new commerce channels, the effect of the capital markets, as well as other external factors on stockholder value, fluctuations in availability and cost of green coffee, competition, organizational changes, the effectiveness of our hedging strategies in reducing price, changes in consumer preferences, our ability to provide sustainability in ways that do not materially impair profitability, changes in the strength of the economy, including any effects from inflation, business conditions in the coffee industry and food industry in general, our continued success in attracting new customers, variances from budgeted sales mix and growth rates, weather and special or unusual events, as well as other risks, uncertainties and assumptions described in the 2024 Form 10-K, our Quarterly Reports on Form 10-Q for the quarters ended September 30, 2

Given these risks and uncertainties, you should not rely on forward-looking statements as a prediction of actual results. Any or all of the forward-looking statements contained in this press release and any other public statement made by us, including by our management, may turn out to be incorrect. We are including this cautionary note to make applicable and take advantage of the safe harbor provisions of the Private Securities Litigation Reform Act of 1995 for forward-looking statements. We expressly disclaim any obligation to update or revise any forward-looking statements, whether as a result of new information, future events, changes in assumptions or otherwise, except as required under federal securities laws and the rules and regulations of the SEC.

Contact
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Director of Communications
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bwessel@farmerbros.com

FARMER BROS. CO.

CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)

(In thousands, except share and per share data)

	Three Months Ended March 31,				Nine Months Ended March 31,			
	2025 2024				2025		2024	
Net sales	\$	82,054	\$ 85,358	\$	257,140	\$	256,698	
Cost of goods sold		47,550	51,127		146,480		155,571	
Gross profit		34,504	34,231		110,660		101,127	
Selling expenses		27,103	28,001		81,090		82,970	
General and administrative expenses		8,551	9,581		29,337		32,066	
Net losses (gains) on disposal of assets		2,413	(2,883))	5,607		(15,806)	
Operating expenses		38,067	34,699	_	116,034	_	99,230	
(Loss) income from operations		(3,563)	(468))	(5,374)		1,897	
Other (expense) income:								
Interest expense		(1,930)	(1,849))	(5,643)		(5,978)	
Other, net		704	1,635		1,487		4,830	
Total other expense		(1,226)	(214))	(4,156)		(1,148)	
(Loss) income before taxes		(4,789)	(682))	(9,530)		749	
Income tax expense		187			239		32	
Net (loss) income	\$	(4,976)	\$ (682)	\$	(9,769)	\$	717	
Net (loss) income available to common stockholders per common share, basic and diluted	\$	(0.23)	\$ (0.03)	\$	(0.46)	\$	0.03	
Weighted average common shares outstanding—basic		21,446,194	21,104,728		21,340,682		20,743,861	
Weighted average common shares outstanding—diluted		21,446,194	21,104,728		21,340,682		20,948,329	

FARMER BROS. CO. CONSOLIDATED BALANCE SHEETS (UNAUDITED) (In thousands, except share and per share data)

ASSETS Current aces to equivalents S 4,054 S 5,30 Restricted tesh 178 1775 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 24,498 55,147 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 24,998 55,147 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 57,250 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 57,250 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 57,250 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 57,250 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 57,250 Accounts reactivable, act of allowance for credit losses of \$650 and \$710, respectively 57,250 Accounts provide expects 57,250 Accounts provide provided accounts and capting provided accounts and capting provided accounts and capting losses acts 58,850 Accounts payable 58,8		M	arch 31, 2025	Ju	me 30, 2024
Cohand cach equivalents \$ 4,05 \$ \$ 1,85 Restricted cach 178 175 175 Accounts receivable, net of allowance for credit losses of \$650 and \$710, respectively 24,48 35,147 Inventories 31,25 57,230 Short-term derivative assets 4,226 4,236 Short-term derivative assets 42,26 4,236 Asset sheld for sale 352 552 Total current assets 38,20 3502 Total current assets 9,883 11,233 Right-of-use operating leas assets 9,883 11,233 Right-of-use operating leas assets 9 30,40 15,264 Other assets 9 1,276 30 15,261 Total assets 30,648 4,848 4,878 About 50 STOCKHOLDER's EQUITY 30,648 4,848 4,878 Accured project genes 8,444 10,782 4,978 Accured project genes liabilities - current 9 3,21 2,979 Other current liabilities 10,910 12,287 <t< th=""><th>ASSETS</th><th></th><th></th><th></th><th></th></t<>	ASSETS				
Restricted cash	Current assets:				
Accounts receivable, net of allowance for credit losses of \$650 and \$710, respectively Inventories \$1,247 \$1,273 \$1,273 Inventories \$1,252 \$1,273	Cash and cash equivalents	\$	4,054	\$	5,830
Proposition	Restricted cash		178		175
Property of the content derivative assets 1	Accounts receivable, net of allowance for credit losses of \$650 and \$710, respectively		24,498		35,147
Prepaid expenses 4,226 4,236 Assets held for sale 352 352 Total current assets 84,50 102,981 Property, plant and equipment, net 28,800 34,002 Interaphic assets, nd 9,83 11,233 Right-of-use operating lease assets 96 1,756 Other assets 96 1,756 Total assets 8 48,72 Accounts payable 36,648 48,478 Accounts payable 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 114,046 Short-term derivative liabilities 36,648 48,478 Accounts payable 36,648 48,478 Accounted payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 3,271 2,997 Other current liabilities 3,271 2,997 Total current liabilities 3,271 2,287 Accrued postretirement benefits 2,257 2,738 Accrued postretirement benefits 2,257 <t< td=""><td>Inventories</td><td></td><td>51,252</td><td></td><td>57,230</td></t<>	Inventories		51,252		57,230
Assets held for sale 352 352 Total current assets 85,00 10,208 Property, plant and equipment, net 28,890 34,002 Interpolity plant and equipment, net 9,583 11,233 Right-of-use operating lease assets 39,140 35,241 Other assets 966 1,756 Total assets 6 63,103 5 Total assets 8 163,109 5 185,213 LABILITIES AND STOCKHOLDERS' EQUITY 8 48,448 48,478	Short-term derivative assets		_		11
Total current assets 84,500 102,981 Property, plant and equipment, net 28,890 34,000 Intangible assets, net 9,583 11,233 Right-of-use operating lease assets 39,140 35,241 Other assets 98 1,756 Total assets 163,159 1 185,215 LABILITIES AND STOCKHOLDER'S EQUITY Total assets 8,444 10,782 Accounted payroll expenses 8,444 10,782 Accounted payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 16,550 14,046 Short-term derivative liability - 730 Other current liabilities - 7,30 Total current liabilities 23,271 2,997 Total current liabilities 10,910 12,287 Accuad posteriment benefits 23,20 23,30 Accuad posteriment benefits 25,57 2,378 Accuad contexters' compensation liabilities - noncurrent 25,57 2,376 Accuad workers' compensation liabilities - noncurrent 21,50	Prepaid expenses		4,226		4,236
Property, plant and equipment, net 28,890 34,000 Intragible assets, net 9,583 11,233 Right-Of-use operating lease assets 99,60 1,756 Total assets \$ 163,159 \$ 185,213 Total assets \$ 163,159 \$ 185,213 LABILITIES AND STOCKHOLDERS' EQUITY **** **** Current liabilities: *** *** *** Accrued payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability -** 73 Other current liabilities 3,271 2,997 Total current liabilities 3,271 2,997 Total current liabilities 10,910 12,287 Accrued pension liabilities 23,30 23,300 Long-term borrowings under revolving credit facility 25,30 23,30 Accrued workers' compensation liabilities 2,57 2,378 Right-of-use operating lease liabilities - noncurent 2,31 2,176 Other long-term inabilities 2,32	Assets held for sale		352		352
Intangible assets, net 9,583 11,233 Right-of-use operating lease assets 39,140 35,241 Cher assets \$ 163,199 \$ 185,213 LIABILITIES AND STOCKHOLDERS' EQUITY \$ 163,199 \$ 185,213 LIABILITIES AND STOCKHOLDERS' EQUITY \$ 36,648 48,478 Accounts payable 36,648 48,478 Account payroll expenses 8,444 10,782 Right-of-use operating lesse liabilities - current 16,580 14,046 Short-term derivative liability 2 73 Other current liabilities 3,271 2,997 Total current liabilities 64,943 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued workers' compensation liabilities 25,57 2,378 Accrued workers' compensation liabilities 23,10 21,10 Accrued workers' compensation liabilities 23,10 21,10 Total liabilities 23,20 2,21 Total liabilities 21,510 <	Total current assets		84,560		102,981
Right-of-use operating lase assets 39,40 35,241 Other assets 986 1,756 Total assets 163,199 8 815,213 LABILITIES AND STOCKHOLDERS' EQUITY Current liabilities: Accounts payable 36,648 48,478 Accounts payable 8,444 10,782 Right-of-use operating lesse liabilities - current 16,580 14,046 Stort-term derivative liability - 730 Other current liabilities 3,271 2,997 Total current liabilities 4,493 2,703 Long-term borrowing under revolving credit facility 23,300 23,300 Accrued postretirement benefits 822 789 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,257 2,378 Right-of-use operating lease liabilities - noncurent 2,257 2,378 Other long-term liabilities 2,257 2,378 Accumed workers' compensation liabilities 2,257 2,378 Other long-term liab	Property, plant and equipment, net		28,890		34,002
Other assets 986 1,756 Total assets 163,159 185,213 LABILITIES AND STOCKHOLDERS' EQUITY Current liabilities Accounts payable 36,648 48,478 Accounts payable 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability - 730 Other current liabilities 46,493 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 822 780 Accrued pension liabilities 822 780 Accrued pension liabilities 822 780 Accrued workers' compensation liabilities 822 780 Right-of-use operating lease liabilities - noncurent 822 780 Accrued postretirement benefits 822 780 Right-of-use operating lease liabilities - noncurent 823 2,3140 21,766 Other long-term liabilities 12,23 2,1716 2,378 2,378 3,372 2,378 <t< td=""><td>Intangible assets, net</td><td></td><td>9,583</td><td></td><td>11,233</td></t<>	Intangible assets, net		9,583		11,233
Other assets 986 1,756 Total assets 163,159 185,213 LABILITIES AND STOCKHOLDERS' EQUITY Current liabilities Accounts payable 36,648 48,478 Accounts payable 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability - 730 Other current liabilities 46,493 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 822 780 Accrued pension liabilities 822 780 Accrued pension liabilities 822 780 Accrued workers' compensation liabilities 822 780 Right-of-use operating lease liabilities - noncurent 822 780 Accrued postretirement benefits 822 780 Right-of-use operating lease liabilities - noncurent 823 2,3140 21,766 Other long-term liabilities 12,23 2,1716 2,378 2,378 3,372 2,378 <t< td=""><td>Right-of-use operating lease assets</td><td></td><td>39,140</td><td></td><td>35,241</td></t<>	Right-of-use operating lease assets		39,140		35,241
Current liabilities Accounts payroll expenses Accoun			986		1,756
Current liabilities: Accounts payable 36,648 48,478 Accound payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability — 730 Other current liabilities 3,271 2,997 Total current liabilities 46,493 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued postretirement benefits 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 23,140 21,766 Other long-term liabilities 23,240 21,766 Other long-term liabilities \$ 125,895 33,664 Total liabilities \$ 2,585 2,577 Total liabilities \$ 12,589 \$ 13,664 Other long-term liabilities \$ 12,589 \$ 13,664 Other long-term liabilities	Total assets	\$	163,159	\$	185,213
Current liabilities: Accounts payable 36,648 48,478 Accound payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability — 730 Other current liabilities 3,271 2,997 Total current liabilities 46,493 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued postretirement benefits 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 23,140 21,766 Other long-term liabilities 23,240 21,766 Other long-term liabilities \$ 125,895 33,664 Total liabilities \$ 2,585 2,577 Total liabilities \$ 12,589 \$ 13,664 Other long-term liabilities \$ 12,589 \$ 13,664 Other long-term liabilities	LIABILITIES AND STOCKHOLDERS' EQUITY	-			-
Accrued payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability — 730 Other current liabilities 3,271 2,997 Total current liabilities 64,943 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 3,271 2,978 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,905 \$ 21,265 Stockholders' equity \$ 21,510 21,265 March 31, 2025 and June 30, 2024, respectively \$ 1,252 79,963 Additional paid-in capital 81,272 79,963 Accumulated deficit					
Accrued payroll expenses 8,444 10,782 Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability — 730 Other current liabilities 3,271 2,997 Total current liabilities 64,943 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 3,271 2,978 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,905 \$ 21,265 Stockholders' equity \$ 21,510 21,265 March 31, 2025 and June 30, 2024, respectively \$ 1,252 79,963 Additional paid-in capital 81,272 79,963 Accumulated deficit	Accounts payable		36,648		48,478
Right-of-use operating lease liabilities - current 16,580 14,046 Short-term derivative liability — 730 Other current liabilities 32,71 2,997 Total current liabilities 64,943 77,033 Long-term borrowing under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 822 789 Recrued workers' compensation liabilities - noncurrent 23,140 21,766 Other long-term liabilities 23,140 21,766 Other long-term liabilities 3 125,895 3 139,664 Commitments and contingencies 125,895 3 139,664 Stockholders' equity 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit 40,122 30,3549 Accumulated other comprehensive loss (25,396) (25,396) Total stockholders' equity \$ 37,264 \$ 45,549			8,444		10,782
Stort-term derivative liabilities — 730 Other current liabilities 3,271 2,997 Total current liabilities 64,943 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,895 \$ 139,664 Stockholders' equity: 2 2 2 2 1 1 2 2 2 1 2 1 2 2 2 2 2 2 1 2 2 2 3 <td< td=""><td></td><td></td><td>16,580</td><td></td><td>14,046</td></td<>			16,580		14,046
Total current liabilities 64,943 77,033 Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 3,243 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,895 \$ 139,664 Common stock, \$1.00 par value, \$0,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549			´—		730
Long-term borrowings under revolving credit facility 23,300 23,300 Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies *** *** ***	Other current liabilities		3,271		2,997
Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies Stockholders' equity: Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549	Total current liabilities		64,943		77,033
Accrued pension liabilities 10,910 12,287 Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies Stockholders' equity: Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549	Long-term borrowings under revolving credit facility		23,300		23,300
Accrued postretirement benefits 822 789 Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies Stockholders' equity: Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549					
Accrued workers' compensation liabilities 2,557 2,378 Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ <			822		
Right-of-use operating lease liabilities - noncurrent 23,140 21,766 Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ \$ Stockholders' equity: \$ \$ Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549			2,557		2.378
Other long-term liabilities 223 2,111 Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies \$ 125,895 \$ 139,664 Stockholders' equity: \$ 21,510 \$ 21,265 Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively \$ 21,510 \$ 21,265 Additional paid-in capital \$ 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549			23,140		21,766
Total liabilities \$ 125,895 \$ 139,664 Commitments and contingencies Stockholders' equity: \$ 21,510 \$ 21,265 Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively \$ 21,510 \$ 21,265 Additional paid-in capital \$ 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549			223		2,111
Commitments and contingencies Stockholders' equity: Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549		\$	125.895	\$	
Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as of March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549		<u> </u>	, , , , , , , , , , , , , , , , , , , 		,
March 31, 2025 and June 30, 2024, respectively 21,510 21,265 Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549	Stockholders' equity:				
Additional paid-in capital 81,272 79,963 Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549	Common stock, \$1.00 par value, 50,000,000 shares authorized; 21,510,110 and 21,264,327 shares issued and outstanding as	of			
Accumulated deficit (40,122) (30,354) Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549	March 31, 2025 and June 30, 2024, respectively		/		/
Accumulated other comprehensive loss (25,396) (25,325) Total stockholders' equity \$ 37,264 \$ 45,549			,		,
Total stockholders' equity \$ 37,264 \$ 45,549					
	Accumulated other comprehensive loss		(25,396)		(25,325)
Total liabilities and stockholders' equity \$\frac{163,159}{2}\$\$ \$\frac{185,213}{2}\$	Total stockholders' equity	\$	37,264	\$	45,549
	Total liabilities and stockholders' equity	\$	163,159	\$	185,213

FARMER BROS. CO. CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED) (In thousands)

(In thousands)					
	 Nine Months Ended March 31,				
	 2025	2024			
Cash flows from operating activities:					
Net (loss) income	\$ (9,769) \$	717			
Adjustments to reconcile net (loss) income to net cash provided (used in) by operating activities					
Depreciation and amortization	8,655	8,675			
Net losses (gains) on disposal of assets	4,807	(17,019)			
Net losses on derivative instruments	3,507	363			
401(k) and share-based compensation expense	1,554	3,368			
Provision for credit losses	276	551			
Change in operating assets and liabilities:					
Accounts receivable, net	11,173	13,007			
Inventories	5,978	(5,119)			
Derivative (liabilities) assets, net	(5,804)	(594)			
Other assets	806	2,035			
Accounts payable	(11,756)	(17,203)			
Accrued expenses and other	 (3,075)	(1,933)			
Net cash provided by (used in) operating activities	\$ 6,352 \$	(13,152)			
Cash flows from investing activities:					
Sale of business	(800)	(1,214)			
Purchases of property, plant and equipment	(7,352)	(10,267)			
Proceeds from sales of property, plant and equipment	 196	24,847			
Net cash (used in) provided by investing activities	\$ (7,956) \$	13,366			
Cash flows from financing activities:					
Proceeds from Credit Facilities	8,000	6,279			
Repayments on Credit Facilities	(8,000)	(6,000)			
Payments of finance lease obligations	(144)	(144)			
Payment of financing costs	 (25)	(69)			
Net cash (used in) provided by financing activities	\$ (169) \$	66			
Net (decrease) increase in cash and cash equivalents and restricted cash	(1,773)	280			
Cash and cash equivalents and restricted cash at beginning of period	 6,005	5,419			
Cash and cash equivalents and restricted cash at end of period	\$ 4,232 \$	5,699			
	 <u> </u>	<u> </u>			
Supplemental disclosure of non-cash investing and financing activities:					
Right-of-use assets obtained in exchange for new operating lease liabilities	\$ 14,521 \$	11,039			
Non-cash issuance of 401(K) common stock		595			
Non cash additions to property, plant and equipment	75	19			

Non-GAAP Financial Measures

In addition to net (loss) income determined in accordance with U.S. generally accepted accounting principles ("GAAP"), we use the following non-GAAP financial measures in assessing our operating performance:

"EBITDA" is defined as net (loss) income excluding the impact of:

- · income tax expense;
- interest expense; and
- depreciation and amortization expense.

"EBITDA Margin" is defined as EBITDA expressed as a percentage of net sales.

"Adjusted EBITDA" is defined as net (loss) income excluding the impact of:

- · income tax expense;
- interest expense:
- · depreciation and amortization expense;
- 401(k) and share-based compensation expense;
- net losses (gains) on disposal of assets;
- · loss related to sale of business; and
- severance costs.

"Adjusted EBITDA Margin" is defined as Adjusted EBITDA expressed as a percentage of net sales.

For purposes of calculating EBITDA and EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin, we have excluded the impact of interest expense resulting from non-cash pretax pension and postretirement benefits. For purposes of calculating Adjusted EBITDA and Adjusted EBITDA Margin, beginning with the period ended June 30, 2024 and any period thereafter, we are also excluding the impact of the loss related to sale of business, as this item is not reflective of our ongoing operating results.

We believe these non-GAAP financial measures provide a useful measure of the Company's operating results, a meaningful comparison with historical results and with the results of other companies, and insight into the Company's ongoing operating performance. Further, management utilizes these measures, in addition to GAAP measures, when evaluating and comparing the Company's operating performance against internal financial forecasts and budgets.

We believe that EBITDA facilitates operating performance comparisons from period to period by isolating the effects of certain items that vary from period to period without any correlation to core operating performance or that vary widely among similar companies. These potential differences may be caused by variations in capital structures (affecting interest expense), tax positions (such as the impact on periods or companies of changes in effective tax rates or net operating losses) and the age and book depreciation of facilities and equipment (affecting relative depreciation expense). We also present EBITDA and EBITDA Margin because (i) we believe that these measures are frequently used by securities analysts, investors and other interested parties to evaluate companies in our industry, (ii) we believe that investors will find these measures useful in assessing our ability to service or incur indebtedness, and (iii) we use these measures internally as benchmarks to compare our performance to that of our competitors.

EBITDA, EBITDA Margin, Adjusted EBITDA and Adjusted EBITDA Margin, as defined by us, may not be comparable to similarly titled measures reported by other companies. We do not intend for non-GAAP financial measures to be considered in isolation or as a substitute for other measures prepared in accordance with GAAP.

Set forth below is a reconciliation of reported net (loss) income to EBITDA (unaudited):

	Three Months Ended March 31,			Nine Months Ended March 31			March 31,		
(In thousands)		2025		2024		2025		2024	
Net (loss) income	\$	(4,976)	\$	(682)	\$	(9,769)	\$	717	
Income tax expense		187		_		239		32	
Interest expense (1)		655		635		1,913		2,334	
Depreciation and amortization expense		2,838		2,883		8,655		8,675	
EBITDA	\$	(1,296)	\$	2,836	\$	1,038	\$	11,758	
EBITDA Margin		(1.6)%		3.3 %		0.4 %		4.6 %	
Net (loss) income margin		(6.1)%		(0.8)%		(3.8)%		0.3 %	

⁽¹⁾ Excludes interest expense related to pension plans and postretirement benefit plans.

Set forth below is a reconciliation of reported net (loss) income to Adjusted EBITDA (unaudited):

	Three Months Ended March 31,			Nine Months I	inded March 31,	
(In thousands)	2025	2024		2025		2024
Net (loss) income	\$ (4,976)	\$ (682) \$	(9,769)	\$	717
Income tax expense	187	_	-	239		32
Interest expense (1)	655	635		1,913		2,334
Depreciation and amortization expense	2,838	2,883		8,655		8,675
401(k) and share-based compensation expense	518	422		1,554		3,324
Net losses (gains) on disposal of assets	1,613	(2,883)	4,807		(17,020)
Loss related to sale of business (2)	800	_	-	800		1,214
Severance costs	 101	(104)	854		2,856
Adjusted EBITDA	\$ 1,736	\$ 271	\$	9,053	\$	2,132
Adjusted EBITDA Margin	 2.1 %	0.3	%	3.5 %		0.8 %
Net (loss) income margin	(6.1)%	(0.8)%	(3.8)%		0.3 %

⁽¹⁾ Excludes interest expense related to pension plans and postretirement benefit plans.
(2) Result related to the divestiture of Direct Ship business which includes the impact of working capital and other adjustments.